Medium Term Financial Plan savings projects 2017/18

Position as at 31 October 2017

Service	Savings title	2017/18 savings target £000	2017/18 savings forecast £000	Over/ (under) target £000	RAG for remaining savings forecast £000
ASC	Whole system demand management - FFC core target	2,500	2,500	0	G
ASC	Whole system demand management - FFC stretch target	1,000	977	-23	A
ASC	Whole system demand management - demand management through Consistency Practice Meetings process	4,021	0	-4,021	A
ASC	Whole system demand management - OP support package guidelines	1,141	30	-1,111	A
ASC	Whole system demand management - ensure correct application of national CHC framework	3,000	2,750	-250	G
ASC	Whole system demand management - resolution of significant outstanding CHC disputes/assessments	2,100	718	-1,382	A
ASC	Whole system demand management - PLD transport care packages review	500	150	-350	A
ASC	Whole system demand management - optimisation of transition pathways	1,000	1,000	0	G
ASC	Whole system demand management - personalised strategic shift for people with disabilities	1,268	200	-1,068	A
ASC	Whole System Demand Management - housing related support	453	54	-399	G
ASC	Whole systems demand management - section 256 client group savings	2,000	1,347	-653	G
ASC	Whole systems demand management - strategic review of in-house services	2,664	2,897	233	G
ASC	Market management & pricing strategies - Commissioning for Older People with Learning Disabilities	663	66	-597	A
ASC	Market management & pricing strategies - strategic supplier review rebates	1,000	472	-528	A
ASC	Market management & pricing strategies - day care commission review	575	0	-575	A
ASC	Whole System Demand Management - contract & grant review	1,250	1,250	0	A
ASC	Market management & pricing strategies - optimisation of main block contract rates	75	0	-75	G
ASC	Market management & pricing strategies - optimisation of other contracts and grants rates	368	368	0	G
ASC	Workforce Development - workforce synergies	250	250	0	A
ASC	Workforce development - optimise staff travel	110	77	-33	G
Adult Social care Total		**25,938**	**15,106**	**-10,832**	

Service	Savings title	2017/18 savings target £000	2017/18 savings forecast £000	Over/ (under) target £000	RAG for remaining savings forecast £000
Public Health	Wider Public Health service redesign	187	187	0	B
Public Health	End Mental Health promotion contract on expiry 31 March	335	335	0	B
Public Health	Substance misuse prog reduction	500	500	0	G
Public Health	Alcohol IBA removal	400	400	0	B
Public Health	Lifestyle service (smoking) reduction	200	200	0	B
Public Health	Lifestyle service (physical activity) reduction	55	55	0	B
Public Health Total		**1,677**	**1,677**	**0**	
Fire	Capital financing vehicle and equipment replacement	1,470	1,470	0	B
Fire	Fire cover re-configuration	900	0	-900	A
Fire	Contingency cover and specialist rescue contract	718	645	-73	B
Fire	Blue light collaboration - fleet	200	0	-200	A
Fire	Internal reduction to fleet operations costs	0	200	200	A
Fire	Blue light collaboration mobilising	200	0	-200	A
Fire	Internal review - mobilising	0	-84	-84	G
Fire	Senior management restructure	50	50	0	G
Fire	Back office and support review	50	34	-16	G
Fire	Middle management savings	0	500	500	G
Fire	Other uniform savings	0	205	205	G
Fire	Fire Pension employer contribution	0	439	439	G
Fire Total		**3,588**	**3,459**	**-129**	
Legal	Legal Services - additional income	70	70	0	G
Legal	Legal Services - staffing review	48	48	0	B
Legal	Legal Services - staffing review	0	275	275	B
Dem Srvs	Democratic Services –reduce voluntary sector support	22	22	0	B
Dem Srvs	Democratic Services - staffing review	22	167	145	B
Dem Srvs	Democratic Services - modern councillor review	22	22	0	B
Dem Srvs	Democratic Services - modern councillor review	0	334	334	B
Cultural Servs	Cultural Services - Libraries reclassification	121	122	1	G
Cultural Servs	Hold vacancies	0	20	20	G
Cultural Servs	Cultural Services - Libraries staffing restructure	30	185	155	B
Cultural Servs	Cultural Services - libraries resources reduction	246	246	0	G
Cultural Servs	Cultural Services - Surrey Arts subsidy reduction	15	15	0	G
Cultural Servs	Cultural Services - Registration & Nationality Service increased income	26	147	121	B
Cultural Servs	Cultural Services - improve marketing In Adult & Community Learning	22	22	0	G
Cultural Servs	Cultural Services - support services savings	6	6	0	B
Coroner	Coroner savings to be identified	64	64	0	G
Legal, Democratic and Cultural services Total		**714**	**1,765**	**1,051**	

Service	Savings title	2017/18 savings target £000	2017/18 savings forecast £000	Over/ (under) target £000	RAG for remaining savings forecast £000
Dir Supp	Support function review	155	155	0	G
Trad Stand	Buckinghamshire partnership and additional income	159	159	0	G
Emergency Management	Income generation	20	20	0	G
E&I - Communities Total		**334**	**334**	**0**	
Orbis	Business Operations efficiencies	500	500	0	A
Orbis	Finance efficiencies	525	755	230	B
Orbis	HR&OD efficiencies	400	475	75	B
Orbis	IT&D efficiencies	1,099	1,349	250	B
Orbis	Management efficiencies	100	100	0	B
Orbis	Procurement efficiencies	345	345	0	B
Orbis	Property efficiencies	729	729	0	G
Finance	Insurance self fund	750	750	0	B
Finance	Reversal of one-off savings	-25	-25	0	B
HR&OD	Training reduction	207	207	0	B
HR&OD	Apprentices reduction	216	216	0	B
IT&D	Infrastructure reduced application costs	346	346	0	B
Property	Fees reduced application costs	100	100	0	B
Property	Utilities reduced application costs	200	200	0	G
Property	Building running costs reduced application costs	440	440	0	B
Orbis	ESCC share	-1,163	-1,329	-167	B
Business Services Total		**4,770**	**5,158**	**389**	
Central Income & Expenditure	Treasury management (interest payable)	8,600	8,600	0	G
Central Income & Expenditure	Other initiatives	2,503	2,503	0	G
Central Income & Expenditure	Minimum Revenue Provision	8,000	8,000	0	B
Central Income & Expenditure	Education Services Grant	3,000	3,000	0	B
Central Income & Expenditure	Pension fund contribution for Members	165	165	0	B
Central Income & Expenditure	Contributions to reserves	611	611	0	B
Central Income & Expenditure	Public Health – other initiatives	1,805	1,805	0	G
Central Income & Expenditure	Communications / Democratic services -stop Surrey Matters; move to digital communications; paper-free committee meetings by end of first year of new council.	110	0	-110	A
Central Income and Expenditure Total		**24,794**	**24,684**	**-110**	

Service	Savings title	2017/18 savings target £000	2017/18 savings forecast £000	Over/ (under) target £000	RAG for remaining savings forecast £000
Strategy & Performance	Staffing review	173	283	110	B
Strategy & Performance	Surrey Growth Fund	300	300	0	B
Strategy & Performance	Health & wellbeing	30	30	0	B
Strategy & Performance	Corporate subscriptions	10	10	0	B
Comms	Communications - central spend	81	124	43	B
Comms	Communications - staffing review	36	86	50	B
Comms	Communications - Surrey Matters	185	185	0	B
Customer Services	Customer Services - no Saturday opening	15	15	0	G
Customer Services	Customer Services - reduce operating hours	50	50	0	G
Customer Services	Customer Services - Libraries reservation & renewals	45	45	0	G
Customer Services	Customer Services - Complaints Staff review	35	35	0	G
Customer Services	Customer Services - channel shift	25	25	0	A
Customer Services	Customer Services- reduce web and digital	10	10	0	G
Strategic Leadership	Strategic Leadership	110	173	63	B
Organisational Leadership & Performance Total		**1,105**	**1,371**	**266**	

Service	Savings title	2017/18 savings target £000	2017/18 savings forecast £000	Over/ (under) target £000	RAG for remaining savings forecast £000
Children's Services	Support functions review	280	0	-280	R
Children's Services	Productivity efficiencies	335	335	0	A
Children's Services	Market management -containing inflation	559	559	0	G
Commissioning and Prevention	Market management -containing inflation	224	224	0	G
Schools & SEND	Market management -containing inflation	2,417	2,417	0	G
Commissioning and Prevention	Reorganisation of Commissioning and Prevention	1,300	1,300	0	G
Commissioning and Prevention	Early Help contract savings	250	250	0	B
Commissioning and Prevention	Early Help reconfiguration	1,426	0	-1,426	R
Children's Services	Children's Services Early Help reductions in demand	400	0	-400	R
Commissioning and Prevention	Early Help Reconfiguration asset related savings	700	0	-700	R
Commissioning and Prevention	Review schools traded offer and opportunities to bid for grants and other resources	128	8	-120	R
Schools & SEND	Home to school transport - SEND	1,499	400	-1,099	A
Schools & SEND	Productivity efficiencies	1,337	1,736	399	B
Schools & SEND	Home to school transport - mainstream	600	600	0	B
Schools & SEND	Support functions reductions	75	75	0	B
Schools & SEND	Reductions in school support	600	600	0	B
Schools & SEND	Review of special school funding	2,300	400	-1,900	G
Schools & SEND	No inflation on Individual Statemented Pupil Support Budget	1,200	351	-849	A
Schools & SEND	Traded model for SEN support services	600	300	-300	A
Schools & SEND	Trade specialist teachers	500	0	-500	B
Schools & SEND	Post 16 SEND	1,000	1,000	0	G
Schools & SEND	Review provision of SEND support to early years providers	1,000	1,000	0	B
Schools & SEND	Service cost reduction and/or recommissioning	800	200	-600	B
Schools & SEND	New operating model for SEN pathway	500	500	0	B
Schools & SEND	Alternative provision	500	500	0	B
Schools & SEND	Trade or reduce non-statutory services	500	0	-500	B
Schools & SEND	Review and share costs with health & social care	500	500	0	A
Schools & SEND	Decommissioning of SEN planned places	300	300	0	B
Schools & SEND	Hard to place pupils	100	0	-100	G
Schools & SEND	More place to be charged to OLEAs for their pupils.	200	536	336	B
Schools & SEND	Post 19 - review plans in light of further guidance	0	1,000	1,000	A
Schools & SEND	Commissioning savings	0	0	0	A
Schools & SEND	Carry forward of overspend of DSG into 2018/19	0	2,513	2,513	B
Schools & SEND	Use of DSG originally earmarked for 2016/17 deficit	0	900	900	B
Children, Schools & Families Total		**22,130**	**18,504**	**-3,626**	

Service	Savings title	2017/18 savings target £000	2017/18 savings forecast £000	Over/ (under) target £000	RAG for remaining savings forecast £000
Comm Part Team	Members allocations	348	348	0	B
Comm Part Team	Community improvement fund	264	500	236	B
Comm Part Team	Other savings	22	22	0	G
Highways & Transport	Highway information team income	40	40	0	G
Highways & Transport	Integrated team structure	200	200	0	B
Highways & Transport	Local committee funding	1,700	1,700	0	B
Highways & Transport	Marginal gains	178	178	0	B
Highways & Transport	Support service review	141	141	0	B
Place Development	Local transport review	735	735	0	G
Place Development	Countryside & Surrey Wildlife Trust	350	255	-95	A
Place Development	Planning & Development	350	350	0	G
Place Development	Place & Sustainability review	200	147	-53	A
Place Development	Road Safety review	100	100	0	G
Place Development	E&I support service review	59	59	0	B
Place Development	Place Development marginal gains	200	200	0	G
Place Development	Fall out of prior year one off saving (marginal gains)	-500	-500	0	B
Waste	Community Recycling Centres and Transfer Stations	1,300	279	-1,021	G
Waste	Materials management - residual waste & sweepings contract	-792	-31	761	G
Waste	Waste : contract structure	1,000	1,000	0	A
Waste	Waste : recycling management	1,115	115	-1,000	A
Waste	Waste : Kerbside recycling performance	1,334	106	-1,228	A
Waste	Waste : Single waste approach	1,587	1,522	-65	G
Environment & Infrastructure Total		**9,931**	**7,466**	**-2,465**	
All services	Unidentified savings	9,000		-9,000	N/A
Grand Total		**103,981**	**79,524**	**-24,457**	